

NEXT LEVEL LEADERSHIP – COMMUNICATING WITH EMOTIONAL INTELLIGENCE

This handout is designed around four of the core concepts of emotional intelligence based on Daniel Goleman's model.

	Recognition	Regulation
Personal Competence	Self-Awareness <ul style="list-style-type: none"> • Self-confidence • Awareness of your emotional state • Recognizing how your behavior impacts others • Paying attention to how others influence your emotional state 	Self-Management <ul style="list-style-type: none"> • Keeping disruptive emotions and impulses in check • Acting in congruence with your values • Handling change flexibly • Pursuing goals and opportunities despite obstacles and setbacks
Social Competence	Social Awareness <ul style="list-style-type: none"> • Picking up on the mood in the room • Caring what others are going through • Hearing what the other person is "really" saying 	Relationship Management <ul style="list-style-type: none"> • Getting along well with others • Handling conflict effectively • Clearly expressing ideas/information • Using sensitivity to another person's feeling (empathy) to manage interactions successfully

Self-Awareness

Personal Competence	Recognition
	Self-Awareness <ul style="list-style-type: none"> • Self-confidence • Awareness of your emotional state • Recognizing how your behavior impacts others • Paying attention to how others influence your emotional state

Describe yourself in three words

Ways to gain self-awareness

Notes from small group discussion

Self-Regulation

Regulation
Self-Management <ul style="list-style-type: none"> • Keeping disruptive emotions and impulses in check • Acting in congruence with your values • Handling change flexibly • Pursuing goals and opportunities despite obstacles and setbacks

Strategies for controlling emotions

Ways to gain self-awareness

Notes from small group discussion

Social Awareness

Cues and Empathy

Recognition	
Social Competence	Social Awareness <ul style="list-style-type: none">• Picking up on the mood in the room• Caring what others are going through• Hearing what the other person is “really” saying

Cues for “reading” other people

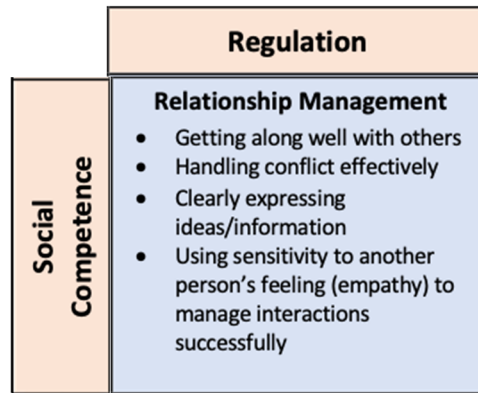
Three types of empathy

Strategies for displaying empathy

Connection Phrases

Relationship Management

Have Your Phrases Ready!



Begin by seeking to understand. Examples:

When sharing your opinion avoid definitive statements. Examples:

Start sentences with I or we instead of you. Examples:

Use non-definitive statements. Examples:

Move the conversation forward. Examples:
